

*(General Outline for Regular Linkages)*  
**MEMORANDUM OF UNDERSTANDING (MOU)**  
*between*  
**Institution)**  
*(Country)*  
*and*  
**The Pennsylvania State University**  
*of the United States of America*

The College(s) .....of The Pennsylvania State University, represented by its President through the Dean, University Office of International Programs, and represented by its Board of Trustees through the Office of the Assistant Treasurer, and (institution), represented by its (President or other key administrative official), have agreed to the following:

Article 1:

That this MOU is intended to facilitate all exchanges and cooperative initiatives between the two universities in the area of teaching, research, and outreach.

Article 2

That this goal will be accomplished in accordance with guidelines of supporting agencies in various ways which may include:

- Exchange of researchers
- Exchange of faculty
- Exchange of students
- Exchange of scholarly and pedagogical materials
- Joint research
- Technical assistance and/or training
- Other cooperative efforts as specified in ensuing separate Agreements.

Article 3:

That the present MOU will be supplemented by Agreements in specific academic disciplines signed by representatives of both institutions.

Article 4:

That until other Agreements are signed, the focus of this linkage will be on\_\_\_\_\_.  
Other areas of cooperation may include\_\_\_\_\_.

Article 5:

That funding or any fund raising efforts that might be pursued will be carried out jointly for the purpose of implementing the Agreements provided for in Article 3.

Article 6:

That all specific projects to which this MOU may lead will be subject to the joint and periodic evaluation by the appropriate authorities of both universities. This MOU will be jointly reviewed and evaluated after three years from effective date.

Article 7:

This MOU will become effective on the date of signing for a period of five years and can be renewed by mutual consent. Both institutions have the right to initiate a termination of this linkage with at least six months' notice

Both institutions are committed to the policy that all persons shall have equal access to programs, facilities, admission, and employment without regard to personal characteristics not related to ability, performance, or qualifications as determined by University policy or by state or federal authorities, Both institutions do not discriminate against any person because of age, ancestry, color, disability or handicap, national origin, race, religious creed, sex, sexual orientation, or veteran status. Penn State and (institution) shall abide by these principles in the administration of this MOU, and neither institution shall impose criteria for the exchange of scholars or students which would violate the principles of non-discrimination.

*The Pennsylvania State University*

*(Institution)*

\_\_\_\_\_ Date \_\_\_\_\_

Rodney A. Erickson  
Executive Vice President and Provost

\_\_\_\_\_ Date \_\_\_\_\_

Professional Equivalent to the Provost

\_\_\_\_\_ Date \_\_\_\_\_

University Office of International Programs

\_\_\_\_\_ Date \_\_\_\_\_

International Dean

\_\_\_\_\_ Date \_\_\_\_\_

Representative of Primary Area of Interest

\_\_\_\_\_ Date \_\_\_\_\_

Representative of Primary Area of Interest

\_\_\_\_\_ Date \_\_\_\_\_

David F. Marshall  
Assistant Treasurer